## Army Aviation

MAY 31, 1969

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AVCO

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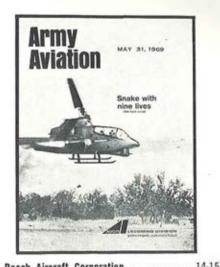
MAY 31, 1969

Endorsed by the Army Aviation Ass'n of America

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## MAINTENANCE PROBLEM: HELP WANTED!

V IETNAM is the helicopter war – a war in which Army Aviation has proven its point: that the helicopter can provide a tremendous edge in tactical mobility and the very significant advantage that goes with that edge.

The point has been accepted so well that there are now two specific airmobile divisions, and every non-airmobile division has a large number of helicopters to utilize, either from organic or non-divisional units.

Also, it is generally accepted that the logistical system which supports these aircraft is remarkably effective. The supply technicians, the mechanics, the supervisors, the

By
MAJOR
HAROLD L. JONES,
USA Transportation
School,
Fort Eustis, Virginia

aircraft maintenance officers who put in many long hours in trying to get one more aircraft flyable — all have received a share of the praise heaped on the aviation "team."

But how much is generally known about the aviation logistical system in detail?

Is is generally known that there are two widely different maintenance and supply concepts employed in supporting non-airmobile divisional aviation units and airmobile division units?

Is the major difference in the basic support concept of the 1st Cavalry Division and the 101st Airborne Division recognized?

How many officers, to include aviators, recognize that the 1st Aviation Brigade, which operates about three-fourths of the aircraft in RVN, is supported by a concept that is in several cases radically different from the concept of the airmobile divisions' and especially different from that of the ROAD divisions?

And how about the other aviation units and elements - the small flight sections and detachments assigned to corps and army, or to the signal or engineer battalions and groups, the non-divisional med-evac outfits, the radio research units? What concept is used to support flying efforts of these units?

They're different, too!

There are at least four major and distinctly identifiable maintenance concepts that are employed to support aviation today, and each has its own internal variations. The 1st Aviation Brigade, which had three variations to its concept of support, involving the separate, semi-consolidated, and fully consolidated operation of its aviation unit service platoon and direct support Transportation Corps detachment team, has taken a step to standardize.

#### The Brigade action

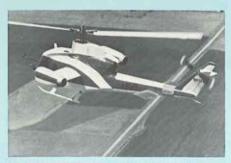
Apparently deciding that the loss of the aviation unit's mobility was worth the price of increasing aircraft availability rates (and thereby increasing the infantry's mobility), the Brigade has greatly increased the maintenance capability organic to its aviation units. It simply disbanded the direct support TC detachments and moved the men and equipment into new slots on the aviation unit's TO&E.

Some might say that this action is insignificant, for no additional men, equipment, or capability is apparent. But the opposite is the case! The aviation unit has lost a large degree of its former mobility, and it has gained — hopefully — higher aircraft availability rates through more streamlined, standardized organizational lines and a better definition of logistical responsibilities. And with these higher availability rates, the unit has gained in its ability to support its customers.

#### Differing concepts

The other three primary maintenance support concepts differ between themselves and with the 1st Aviation Brigade's concept in this one consideration: how much logistical capability shall be organic to the aviation unit?

It's obvious in different situations that different answers will provide the best solution to this problem. However, the benefits to



FORT WORTH — The Bell Helicopter Company announced on April 28 that its compound research helicopter (above) had set a record speed of 3.16 MPH (274.5 knots) in level flight. The modified YH-40 has a Lycoming T53-L-13 as its primary engine and two Pratt & Whitney JT12-A3's, with 3,300 pounds static thrust each, on its wing tips. (Bell photo)

be gained from standardization have long been known to the Army. The growing problems of supporting the Army Aviation flying effort indicate that a solution that provides the best answer to one tactical aviation unit in Vietnam very probably will provide a better answer for a similar unit that is not performing as well. And what is the definition of "performing as well"? Availability Rates measured against Utilization Rates!

#### Defining the objective

One of the primary functions of the manager is to define the objectives of the organization which he is managing. In business these objectives may normally be profit (through quantity) or high quality.

For those of us in the aviation logistical business, the objective of our organization is virtually an individual decision. There's much wrangling and in-fighting over whether we should turn out aircraft in the best possible condition, or whether we should turn out an aircraft that we are confident can safely negotiate the next 100 flying hours.

The answer to this question determines which unit is "not performing as well". It is very often the answer between performing an inspection in 48 hours or 5 days. From the emphasis on availability and utilization

(Continued on Page 34)

## New fangs for the Cobra.



Take a look at the HueyCobra — configured for European duty with advanced fire control and weapons:

FIRE CONTROL — Improved nose-mounted periscope sight enables the Cobra gunner to direct his weapons more accurately than ever before.

WÉAPONS — the anti-armor Cobra mounts highly accurate missiles, designed to defeat any known armor. The gun system is a 20mm or 30mm turret capable of effectively neutralizing thinskinned targets,

The Cobra's small size, heavy weapons complement, and pinpoint fire control system make it the new dimension weapon for anti-tank warfare.

The anti-armor Cobra has the ability to cope with weather and adverse terrain; it has a high degree of maneuverability, and its two-year history of gun ship capability gives it combat know-how to work independently or in

conjunction with other anti-tank systems in military inventories here and abroad.



BELL HELICOPTER





#### CHANGE:

## OF A MILITARY CAREER

By
Colonel Jack W. Hemingway
Director of Army Aviation,
OACSFOR, DA

CHANGE is the essence of a military career, but as is always true when changes occur, I have mixed emotions about this inevitable fact. First, we will miss the wise guidance of Brigadier General "Spec" Powell and wish him the best on his Vietnam assignment.

Additionally, many fine officers are leaving this office and we know their talents will be missed. I can't take the space to go into the fine contributions each of these officers has made, but I can assure you they have served the Army Aviation Program unselfishly and outstandingly.

Since we have a rather new line-up, I've asked the editor to list our current personnel. (Note separate box on Page 10.) We will continue the momentum and retain the continuity of all important programs. A very important, but seldom recognized element of this Directorate is the group of dedicated civilians who do the spadework, maintain the files, and keep us administratively viable. Again, I wish I had space to recognize their efforts individually.

#### Advance notice

One of the purposes of these newsletters is to give you advance notice of policy changes that have a direct bearing on your career. One of the most recent messages to the field is recast here in a question and answer format to clear up some matters on the new proficiency requirements.

Q: Are Category B aviators authorized to fly service missions after completing 60 hours proficiency flying?

A: No. AR 95-32, Annual Flight Requirements for Army Aviators, stipulates that all flying time will be credited toward minimum flying requirements and that when possible, combat readiness flights and service missions will be combined. DA msg 901281, proficiency flying Requirements (reducing annual flying minimums for Category B assignments from 80 to 48), does not preclude aviators serving in Category B assignments from flying service missions.

When possible, service flights and training flights should be combined to enable Category B aviators to complete the 48-hour minimums. The 60-hour maximum will not be exceeded except in the case of instrument examiners and general officers as further explained in subsequent questions and answers.

Q: Has consideration been given to waiving the annual written examination for Category B personnel?

A: Yes. However, this requirement continues for Category B aviators since the annual written examination requires aviation personnel to review and keep abreast of current flight procedures and Army regulations.

Q: Does the waiver of night and hood minimums apply to cross country as well?

A: Yes. The intent of the message was to waive all specified requirements such as hood, night and cross country.

Q: Are any actions anticipated that will preclude the Category B aviator from maintaining instrument qualifications despite his individual desires?

A: No. Aviators rotated to Category B assignments are not required to maintain their instrument qualifications; however, aviators serving in Category B assignments are encouraged to maintain their instrument proficiency and qualification provided they do so within the specific minimums and maximums. Those aviators who maintain their instrument ratings and meet the annual hood requirements specified in AR 95-32 may continue to fly under actual instrument conditions as first pilot.

Q: Will Category B instrument examiners and instructor pilots who maintain their current instrument ratings and board membership be authorized to conduct flight examinations?

A: Yes. No restriction has been placed on the functions of instrument examiners or instructor pilots serving in a Category B assignment, provided they maintain their proficiency within the reduced minimums and maximums. Instrument examiners are authorized to exceed the specified 60-hour maximum when conducting flights in performance of duties as an instrument examiner.

Q: Is there a minimum period of time that an aviator should serve in a Category A assignment subsequent to graduation from flight school before being rotated to a Category B assignment?

A: Yes. Para 7, AR 600-105 specifies general guidelines for aviator utilization. Normally this will be a 3-year period except for branch career courses and similar assignments.

Q: Will rotary wing qualified only aviators assigned to a Category B position be authorized to continue to log copilot time in fixed wing aircraft?

A: Yes. Rotary wing only aviators serving in a Category A or B assignment will continue to be authorized to log up to one half of annual minimums as copilot in fixed wing aircraft.

Q: How are general officers serving in Category B assignments affected by the reduction in minimums for Category B aviators?

A: Maximum flight requirements for general officers in Category B assignments will be determined on an individual basis by the general officers concerned based on his analysis of the flight proficiency requirements of his position. Those general officers meeting combat readiness flying requirements prescribed in paragraph 5, AR 95-32 may continue to fly under actual instrument conditions as first pilot.

Q: How do aviation operations personnel determine the category ap-

THE DIRECTOR OF ARMY AVIATION, OACSFOR (3E486)			
COL Jack W. Hemingway, Director			
*COL Robert L. Cody, Chief			
Combat Support Branch			
LTC Frank S. Klein, Chief			
Trans, Avionics & Surv Equipment Branch			
LTC John T. Stanfield, Chief 73165 LTC Jack L. Keaton, CH-47 73165 LTC Harold I. Small, CH-54 73158 LTC Frederick D. Whiting, LSE 73158 MAJ Clarence H. Woliver, U-21 73165 MAJ Merle A. McDonald, Avionics 73158			
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Operations & Organization Branch			
LTC Stephen W. Stith, Jr., Chief			
Programs & Policy Branch			
*LTC Robert J. Standley, Chief			

OFFICE OF

#### CHANGE!

(Continued from Page 9)

plicable to each aviator in order to compute required minimums and maximums?

A: Custodians of individual flight record files (DA Form 759) will insure that the duty MOS of aviator personnel is entered in the remarks section of DA Form 759. Any changes in duty MOS will be posted with the effective date. Per para 7, AR 600-105, aviators serving in the following MOS's are in Category A assignments:

Officers	Warrant Officers
1980 through 1986	100 (all suffixes)
2518	101 (all suffixes)
7423	102A

Other MOS's having a "6" prefix 671C, D, E

All other MOS's are Category B assignments.

#### The "structure"

After such an explanation, I deem it appropriate to reiterate for those who are new to our program (or completely outside of it), that such directives do not spring from this office alone, but are the result of considerable coordination throughout the DA staff. Every so often we have to convince various people that the Director of Army Aviation is a supervisor, not the head of a vast aviation empire.

Almost every agency at the Department of the Army has a major day-to-day interest in the aviation program. OCRD, DCSPER, and DCSLOG are examples of staff elements making key inputs daily to the total DA aviation effort.

ACSFOR (our boss) has the over-all charter to meld all Army assets into a balanced whole. As part of his shop, we monitor all facets of the aviation program to ensure that people, aircraft, training, R & D, and supplies come marching down the line together with a balanced funding program.

Though often alleged to exist, there is no "aviation chain of command." I know this sounds simplistic to many of you, but there are those in and out of the Army who believe such a "chain" exists and it is hard for them to understand the fundamental way the Army handles its aviation assets compared to the other services. The very reason that Army Aviation is "branch-oriented" rather than oriented to an "aviation branch" is the basic reason we are organized as we are.

On the surface it might appear that many problems could be more easily solved by a vertical aviation structure. This, however, is completely inconsistent with the underlying philosophy contained in DA Memo 95-1 and every Army Regulation that directs the managing of Army Aviation within the overall Army management framework. Worse yet, we would begin to undermine our 27-year-old tradition of being part and parcel of the ground combat team.

#### Sheer growth

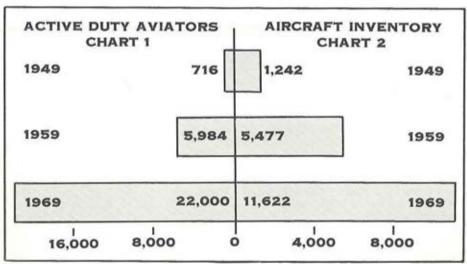
Part of our management problem is the

sheer growth of our program. Perhaps some of you have forgotten how the Army Aviation Program has grown over the past twenty years. I had reason to review the figures for a recent speech and I was surprised by the facts. Take a look at the inventory of aircraft for 1949, 1959 and 1969, as shown in **Chart** #1.

Then glance at our aviator strength for those same years Chart #2.

The second chart does not include mechanics, crew chiefs, aviation specialists, and the thousands of personnel associated with airmobile organizations. I'll let you draw your own conclusions. But let's not be smug about it.

Every bit of progress on those charts represents the effort of untold thousands of people who believed in and were dedicated to the future of airmobility. We must recognize that airmobility is not a goal in itself, nor does it come free. We cannot rest on our haunches and think that we have reached a comfortable plateau and that automatically dollars and people will just flow into our program.



#### THE TWELFTH DIRECTOR

Colonel Hemingway was born in Colorado but lived in Texas during the fifteen years immediately prior to his entry into the Army in 1942. He attended Amarillo Junior College and West Texas State University and received his Bachelor of Science degree from the University of Georgia.

Colonel Hemingway entered the Army as a Second Lieutenant in 1942, serving first with the 35th Infantry Division, and later with the 78th Infantry Division in the European Theatre of Operations during the Ardennes, Central Europe, and

Rhineland campaigns.

From the end of World War II until his Korean War assignments, Colonel Hemingway served in command and staff positions at the War Department Personnel Center, Camp McCoy, Wisconsin; General Headquarters, Supreme Command for Allied Powers, Tokyo, Japan; the 14th Regimental Combat Team, Camp Carson, Colorado; and Headquarters, Fifth Army, Chicago, Illinois.

During the Korean War, Colonel Hemingway joined the 40th Infantry Division as Assistant G3 (Plans, Operations and Training) and served as Regimental Executive Officer and Battalion Commander

in the 223d Infantry Regiment.

Following his Korean tour, the Director of Army Aviation served on the G4 Staff of Third Army, Atlanta, Georgia, and as a regimental and battle group tactics instructor and Executive Officer of the Department of Tactics at The Infantry School, Fort Benning, Georgia.

During the three year period from 1960 to 1963 Colonel Hemingway was with the U.S. Army Forces in Germany first as Aviation Officer, Seventh Army and later as Commander of the 1st Battle Group, 21st Infantry, 24th Infantry Division. On reorganization of the Division in February of 1963, he activated the division's 3d Brigade in Munich and commanded the Brigade until his return to the United States in August 1963.

From September of 1963 until June of 1965, Colonel Hemingway was assigned as Deputy Chief of the Field Test Division, Joint Test and Evaluation Task Force, United States Strike Command at MacDill Air Force Base, Florida. The Task Force was formed on direction of the Secretary of Defense to test and evaluate Army and Air Force concepts for enhancement of ground operations through the increased use of aviation.

koFod

From July, 1965 to May, 1967 Colonel Hemingway was Military Assistant and Executive Officer in the Office of the Under Secretary of the Army. In May, 1967 Colonel Hemingway was named Deputy Senior Advisor to the Commander of the Vietnamese IV Corps. In November, Colonel Hemingway assumed new duties as the Deputy Commander of the 1st Aviation Brigade in which post he served until returning to the United States in May, 1968 for assignment as the Deputy Director of Army Aviation.

A graduate of the Infantry officer basic and advanced courses, the Command and General Staff College, and the Army War College he completed aviation training in the senior officer qualification program

in 1960.

Colonel Hemingway has been awarded the Combat Infantry Badge, the Legion of Merit (two awards), the Distinguished Flying Cross, the Bronze Star (three awards), the Army Commendation Medal, the Vietnamese Cross of Gallantry with Palm, and the Vietnamese Honor Medal First Class.

Our aviation program, like liberty, must be defended again and again. Yearly we must prove our worth and, if we are to be viable, find better ways to integrate aviation into the combined arms team. We must continue to build trust and confidence in the minds of the combat commander.

I regret that this seems to have taken on the character of a lecture for it was not meant as such. I am concerned about complamency. I can only echo the theme of General Westmoreland's address at the 1968 AAAA Annual Meeting during which he said, "I do not think we have any more than reached the line of departure. Having achieved the ability to use the helicopter and employ the tactics of airmobility, we should now 'take off.' This is not the end; it is only the beginning."

#### **CDC REPORT**

#### NEW STUDY WOULD PLACE DS MAINTENANCE AT THE AVIATION COMPANY LEVEL

A SWEEPING study which would place direct support (DS) aviation maintenance in company-size aviation units has recently been completed by the Combat Developments Command (CDC) Maintenance Agency, Aberdeen Proving Ground, Maryland.

The study is aimed at integrating DS support aircraft maintenance systems down to the Army user level and providing a more responsive maintenance system in support of Army aircraft during the 1970-1975 time-frame. This will help realize optimum maintenance support with CDC providing the necessary doctrine and procedures. Revisions of existing Tables of Organization (TOEs) as well as new ones, will be prepared by this command if the study is approved.

#### Limited to minor repairs

Presently, user units have only the resources to perform minor repairs. For DS maintenance or major repairs, aircraft must go to a DS detachment or to the rear areas where a direct support company is located. This results in the operational loss of aircraft for longer periods than if the aviation units had organic DS maintenance.

Under the new concept, the company will be able to perform most DS maintenance, limited only by time, special tools, or nonavailable components.

A DS maintenance platoon would replace

the service platoon of the aviation companies, and would include all the MOS skills needed to perform repairs of components including engines, hydraulics, transmissions, and airframes.

#### Greater responsiveness

The study foresees that organic DS maintenance could provide as much as a 10 percent greater responsiveness to maintenance needs than the conventional DS support. This would increase the operational availability of 70 percent of the aircraft to the commander to approximately 80 percent. As an example, in a rotary wing unit with 31 helicopters the increase would be equivalent to adding four more aircraft to the commander's operational capability.

Every day that an aircraft is non-operational – each hour that it is on a non-flying status – can effect a unit's mission. To provide the same operational capability, a hard dollars and cents expenditure for four more aircraft is necessary, and this does not take into account the need for additional crews and the pyramiding of repairs and logistics to supply the aircraft.

No ivory tower study, the CDC "look" took advantage of a comparative analysis of Army Aviation Maintenance Concepts in Vietnam. Its conclusions indicated that de-

(Continued on Page 35)



#### It's the Beechcraft U-21A...now in

Huge double doors and hefty one-andthree-quarter ton useful load enhance its capability as a high-priority cargo carrier. In-the-field conversion to any of its other utility configurations is quick and easy.

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#### HYDRAULIC MANIFOLDS

<sup>by</sup> Chandler Evans Engineered and precision-produced by Chandler Evans are the hydraulic manifolds used in the main landing gear and loading door controls of Lockheed's huge new multi-purpose aircraft—the Air Force C-5 Galaxy.

This CECO product on the C-5 joins a distinguished line of pumps, main fuel controls, afterburner controls and other aerospace components in an array of important military aircraft as well as many of the latest missiles and commercial aircraft.

Chandler Evans is pleased to be "known by the company its products keep" and by the records those products establish.





#### **Chandler Evans Control Systems Division**

WEST HARTFORD, CONNECTICUT 06101

A TALKATIVE back-seat driver will be allowed aboard Army aircraft during air missions under a proposal by Combat Developments Command (CDC), Ft Belvoir, Va. The extra passenger, far from unwanted, will be a Voice Warning/Recorder System alerting crewmen to malfunctions in fixed and rotary wing aircraft.

#### Frees crewman's eyes

The proposal calls for a lightweight, compact electronic system providing pre-recorded voice warnings through all crewmen's headsets to supplement visual instrument readings. The messages will warn of failures and malfunctions in major operating systems such as engines, transmissions, rotor r.p.m., tail rotors, engine oil, and temperature.

The biggest advantage of the system is that it will free the crewman's eyes from instrument display panels. In demanding flight patterns such as "nap of the earth" maneuvers (where the craft passes close to obstacles on the earth's surface), and in actual fighting missions, crew members must be able to devote as much attention as possible

outside the cockpit.

"Human factors" research has shown that visual instrument displays, often complicated, are hard to read quickly, particularly in emergency and stress situations. According to CDC, the warning voice system would in many cases replace the assortment of panel lights, tones, gauges, bells, and horns adding to "sense bombardment" in tactical and training missions.

#### 5-hour duration

The recording part of the system will permit playback of faults and malfunctions occurring over a five hour duration or longer. This will give maintenance crews a moment-by-moment record aiding in post-flight repairs and maintenance analysis. The recorder will also be a reliable "memory-bank" in pilot debriefings and accident investigations.

Each of the 20 messages will have a predetermined priority. Thus warnings of more critical malfunctions will automatically interrupt those of lesser priority. In cases of multimalfunction each warning will fall into its proper sequence, and none will be "lost."

## NOW HEAR THIS!

CDC Proposal Seeks a Light, Compact Electronic System to Provide Aural "Warnings"

The system is intended to fulfill requirements specified for the Heavy Lift Helicopter and the UTTAS (Utility Tactical Transport Aircraft Systems), as well as other aircraft systems of greater and lesser com-

plexity.

Messages will enter crew headsets with good audio quality, understandable above operational (ambient) noise. Time elapsing between an actual malfunction and its warning would be in the millisecond category, virtually instantaneous.

#### Stored "warnings"

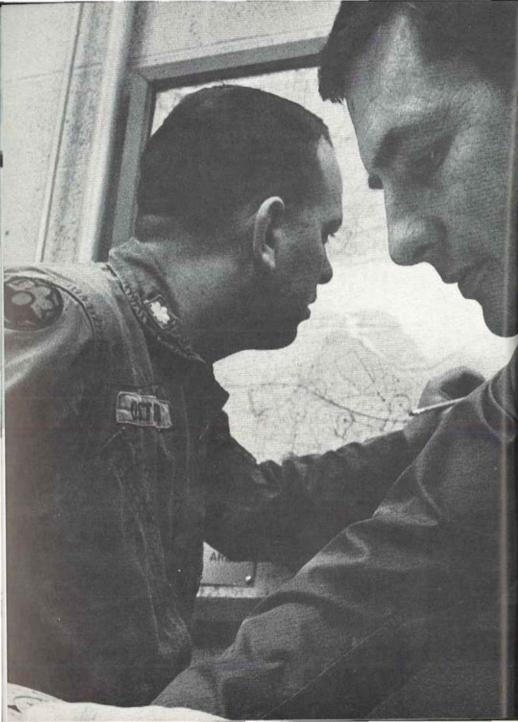
Pilots will be able able to turn the system off when desired, though warnings triggered during any such "silent" periods would be stored and transmitted immediately once the

system is repowered by the pilot.

System design must be simple, reducing parts required, operating and maintenance cost, and logistic complexity. It would eliminate requirements for preventive maintenance tasks. The system, within the capabilities of present technology, would operate on the ground as well as when airborne.

The entire package for a pilot's "voice out of the blue" should weigh no more than ten pounds and operate for 400 hours with-

out repairs.



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Bendix can provide off-the-shelf delivery—plus plenty of service support. Write: The Bendix Corporation, Avionics Division, Fort Lauderdale, Fla. 33310.





The 330th Transportation Company (Aircraft General Support), better known by its tactical call sign, *Checkmate*, has initiated another first in-country aircraft repair program.

Based at Vung Tau, Vietnam, the 330th is already renowned throughout RVN for its contribution to the Theater Aircraft Reparable Program (TARP). Now, it has expanded its already elaborate sheetmetal facilities to incorporate a UH-1 and AH-1G Tailboom Rebuild Shop that is designed to reduce the cost of the war effort in excess of \$800,000 annually.

#### Ends retrograde shipments

This sum includes shipping expenses saved when retrograding tail booms to CONUS, the cost of repairing a percentage of tail booms that are normally salvaged, and reducing the number of replacement tail booms required in the CONUS pipeline. Prior to the 330th opening its Tail Boom Rebuild Shop, all crash and combat damaged UH-1 and AH-1G helicopter tail booms were retrograded to CONUS via the operational unit's direct support unit or salvaged by the general support companies.

This unique operation originated when

CWO Telford M. Morton, 330th's Maintenance Officer, received a UH-1 Tailboom Alignment Fixture - commonly called a Jig - from CONUS in December, 1968. At the monthly TARP conference held at 34th General Support Group Headquarters, the 330th was assigned the requirement of overhauling and returning to the supply system, twelve serviceable UH-1 tailbooms per month with an effective production date of 20 April. The 330th started rebuilding its first tailboom on the 17th of April. The shop incorporates five tailboom work stands, one alignment fixture, and several locally manufactured templates and special tools. At the present time there are five civilian contract employees and five GI's assigned to the shop. Plans to increase the total strength to twelve airframe repairmen and two general mechanics are underway. With this staff working full time, it is estimated that eighteen tailbooms can be overhauled and returned to the supply system each month.

CWO Morton expects the 330th to attain a rebuild capability for every crash and combat-damaged UH-1 tailboom in RVN, completely eliminating the requirement to retro-

grade tailbooms to CONUS.

#### MEMORIAL DAY MAY 30, 1969

1954

CPT Malcolm E. Gordon WOJG James T. Hampton CPT John J. Haves WOJG Louis W. Heinrichs 1955

1LT Teddy R. Boyd SGT Horace G. Conner SGT William O. Jones 1LT John O. Morris WO1 Robert E. Northcutt W01 Wayne L. Penick SGT Herman W. Punke MAJ Thomas S. Rankin 1LT Howard B. Smith 1956

CPT Robert F. Carter CPT Earl J. Scott 1LT Joe B. Warner 1957

1LT Olaf C. Anderson CPT Eual A. Cathey MAJ Charles W. Hanchey Robert J. Rozanski LT Robert E. Wright

1958 1LT Elmer Alexander CPT Joseph E. Allinder CPT John C. Asbury MG Bogardus S. Cairns W01 Billy L. Corley 1LT James E. Dicks 1LT David Duchesneau WO1 John L. Griggs, Jr. W01 Luther B. Harrell 1LT Richard M. Havelsky CW2 Argyle E. Hays WO1 Robert L. Jiles 1LT Neely F. Keyser 1LT Lawr. M. Knapp, Jr. CW2 Charles R. Long CW2 Karl F. McFeron CW3 John E. Murphy 1LT William R. O'Neil 1LT Edward M. Pringle WO1 James T. Sinquefield W01 Stanley C. Small WO1 Cesar A. Sotomayor 1LT M. E. Stephenson, Jr. 1LT Victor M. Tilley 1959

CPT Warren E. Bolich COL John W. Britten 2LT Jimmy N. Chamness

1LT George D. Cobb 2LT John N. Combs 2LT Gerald D. Cyrus CW2 Gerald H. Dirks 1LT Darold C. Dockum CW2 James C. Grubaugh CW2 David P. Hester LT Jimmie L. Hilton CW2 Junior W. Hunt CPT Charles Nelson 1LT Richard R. Scott CW2 Leo F. Tuttle 1LT Donald M. Waldroop CPT Charles F. Ward, Jr. CW2 Robert L. Wright 1960

CWO Clayton L. Alderson 1LT Donald G. Bales CWO Richard K. Brown CPT Hugh L. Broyles CPT Orrin H. Deuel 2LT Edward J. Giles CPT F. E. Golembieski, Jr. 1LT Robert J. Holloway 1LT Glen R. Judd CWO Kenneth R. Kiester MAJ Willis L. Lukowicz CWO Edward E. Schell, Jr. CWO Robert D. Smith CPT Atillio J. Tambornini MAJ Marion F. Ward 1LT Richard H. Weinhardt MAJ Leland H. Willard 2LT Donald E. Yoders

1961 CPT Clifford F. Betts CPT. Clarence M. Bratt CPT Robert D. Brown LTC David E. Condon COL Wayne N. Downing 1LT Joseph F. Garrity, Jr. CPT Manuel G. Guerrero CPT Oscar R. Harper 2LT William W. Hensch 1LT Kenneth L. Holt 1LT Hubert H. Homolka WO B, K, Humphreys 1LT Eric F. Ingram 1LT James R. Jensen 1LT William G. Martin Charles H. Mateer SFC Charles R. Metcalf CPT James B. Morris

CPT Owen B. Neff

CWO Nicholas W. Nickas CPT Lawr. F. O'Flahavan CWO Robert F. Pohl 1LT Rupert F. Precht 1LT Karl W. Seidl SP5 Gilbert F. Staubs CWO Joseph A. Steffanci 1LT James H. Stone CWO Frederick J. Tate CPT William M. Templeton CPT Patrick E. Thomas CPT Orville H. Unnerstall 1LT John H. Veidt, Jr. 2LT Charles L. Watson CPT Jesse C. Yates

1962 CPT Roland W. Anderson 2LT John M. Anthony CWO George C. Benard 1LT James P. Brannan MAJ Donald A. Carder CPT Anthony L. Cristan SP5 Richard G. Elkins 1LT William O. Epting CWO Joseph A. Goldberg 1LT George C. Haas CPT John F. Hamel, Jr. 1LT Edward E. Hammett COL Edwin L. Harloff CPT Ruben M. Hernandez CPT Billy L. Hill CPT James H. Jenkins 1LT Kenneth H. Joyce 1LT Donald M. Knapp CPT Donald L. Knotts 1LT Robert A. Kutzner 1LT Don R. McGowan 1LT Joseph Ondi 1LT Gerald J. Peeden CPT Robert L. Sauberan 2LT William D. Shaw CPT Benjamin R. Spiess CWO Edward L. Stephens CPT Terry E. Wedemier CPT Thomas K. Wesp CWO Wiley K. Westbrook Robert J. Whatley, Jr. CWO William D. Wheatley LTC Robert Winkler

1963 MAJ James H. Allred CPT Kenneth J. Alves MAJ John R. Beler CPT Aubrey R. Boswell CPT John E. Conner CPT Russell E. Cooper 1LT James N. Daniel CPT Samuel D. Delozier MAJ Miles H. Downs MAJ Albert E. Fitzgerald

1LT Benny E. Foster 1LT James L. Futrell 1LT Joseph G. Galambos CPT Hency F. C. Gebelt CPT Jas, W. Hendrickson MAJ Philip D. Jones 1LT Robert G. Knorr John J. Kochis CPT Travis L. Moore 1LT Clarence L. Moorer CPT Eugene H. Patton 1LT Louis J. Stauber CPT Curtis J. Steckbauer 1LT Eugene J. Taylor CPT Ronald D. Taylor CPT Gene A. Truitt LTC Donato N. Vincent 1LT Daniel B. Wood

#### 1964

LTC Robert L. Allen W01 Roy G. Azbill CPT Harley Barrick CPT Richard H. Bitter 1LT Donald G. Bischof CWO Floyd E. Branchfield WO1 Donald K. Burch WO1 Jas. S. Cameron, Jr. CPT Richard M. Cannon 1LT Jimmy Cartwright 2LT Wm. B. Cawthorne MAI Richard F. Conner MAJ Fred Dameron 1LT Robert G. Dassler 1LT Gerald W. Davidson WO1 Ralph A. Dunn CPT Ronald F. Estes CWO Joe J. Ebrom CPT Clayton A. Fannin CWO Lowell I. Farris MAJ William T. Fitts, III 1LT Roger A. Gauvin 1LT Robert J. Gilbert 1LT Alfred M. Herms CPT Charles E. Hogan 1LT Jerry L. Hughes 1LT Richard E. Jaeck MAJ Charles L. Kelly CPT James W. Kelly 2LT John R. Leeds W01 J. L. Lewis CPT William G. London CPT Marlin E. McCahan COL Frank K. MacMahon W01 Charles D. Martin CWO Robert L. Maynard WO1 David E. Miller WO1 Stephen G. Morgan MAJ Robert J. Ogden CPT William C. Osborn CPT Wilson C. Parker, Jr.

2LT Robert G. Ragsdale CPT John B. Rose CPT Max L. Seyfried 1LT Kenneth A. Shannon CPT Jere C. Spence CPT Albert D. Summers W01 Ronald Thomas W01 Robert R. Thurston COL Mansell A. Walker 2LT Walton P. Waller CPT Barry A. Winkelman 1LT James P. Wright CPT Charles W. Worley

1965 MAJ Robert L. Anderson CPT Leo A. Bauer W01 Benedicto P. Bayron CWO Robert E. Beebe WO1 Daniel E. Bishop WO1 Dana E. Brann 2LT Patrick P. Calhoun 1LT Philip D. Childers CPT Donald R. Clark CPT Charles R. Cornelius CWO Lindsey H. Crow 1LT Leonard J. Dadante MAJ Charles F. Amaral David Duncan MAJ George L. Earl CPT Lyal H. Erwin LTC Jerome B. Feldt WO1 Ronald M. Fero 1LT Donald J. Fillers CPT Royal C. Fisher, Jr. 2LT Douglas L. Foley 2LT Michael A. Galaida CWO Raym. C. Galbraith LTC Rudolph F. L. Giglio CWO Paddy W. Griffin WO1 James A. Gruezke 2LT George Gutierrez, Jr. MAJ Sayward N. Hall LTC A. F. Hammarstrom CWO Billy G. Hammer CPT Stanley F. Hand CWO Richard K. Harper CWO Allen L. Holt WO1 Josef S Huwyler CPT Marcellus H. Jagoe CPT Julius J. Jahns LTC Robert J. Jeffrey MAJ Richard D. Johnson CPT Richard K. Jordan CPT Charles F. Kane CPT Kirby S. Kapp LTC William G. Kilmer WO1 Don G. Knowlton W01 Zoltan A. Kovacs CWO Dewey C. Little A. F. "Sandy" MacDonald

MAJ Martin V. McInerney

W01 Douglas D. Mack WO1 Ronald W. Macklin 1LT Carl J. Mangold W01 Ronald E. Medlin CWO Joseph R. Mendes W01 James L. Mersman CPT Frank L. Miller, III WOE Clarence E. Moore LTC Allen S. Mou W01 Charles E. Nichols W01 Myron M. Pfoatz CWO Edward R. Piper 1LT H. A. Preisendefer LTC Oliver P. Premo CWO James L. Purser MAJ Donald G. Radcliff CWO Robert W. Reagan 1LT James F. Reed CWO Elmer L. Rhoads MAJ Barton F. Richards W01 George W. Rice 1LT Raymond E. Rupcic CPT Roberto Samaniego CPT Jack W. Sanford CWO William C. Sellers MAJ James C. Sheriff, Jr. CWO Vann D. Sherrill W01 James W. Sizemore 1LT Donald E. Spencer W01 Clifford E. Spiva MAJ Richard E. Steel 1LT Gary L. Steele W01 John T. Sticher CWO George W. Stocks W01 Billy J. Talley 1LT Josef L. Thorne W01 Dale L. Tooloose CWO James Treadway 1LT Charles G. Tucker W01 John M. Urban LTC Austin J. Veatch CPT Robert D. Walker 2LT Alvah A. Wallace CWO Joe T. Welborn CPT Gerald L. West W01 Michael L. Wilds CPT Philip G. Wolf 1966 COL Carlyle W. Arey CPT Bobby N. Arnold 1LT James Q. Aydlett W01 Robert L. Banks W01 John J. Becker, Jr. 1LT Gerald V. Belcher MAJ Lewis D. Bell CWO D. G. Blankenship CPT Burton A. Blanton 2LT John F. Boyce CWO Joe W. Boyd CPT Sylvan K. Bradley CPT Aaron L. Bram



#### 🖈 1954-1969 ★



W01 James W. Bruhn CPT Donald R. Bryant CPT Charles S. Burns, III CPT Robert M. Caliboso MAJ William F. Callinan W01 Larry F. Castle W01 Eugene W. Caswell WOC Thomas B. Cawthray MAJ Don W. Chabot WO1 Robt, F. Chamberlain CPT Linus G. K. Chock CWO George A, Clark LTC Harlow G. Clark, Jr. CPT John W. Clayton CWO Michael N. Corvell W01 Allan L. Cox LTC Roger H. Cove CWO Carl J. Crow WO1 William R. Davis WO1 Jesus De LaRosa, Jr. MAJ H. B. Dierdorff, Jr. CWO Robert M. Dowling WOE Michael C. Dundas MAJ Normal L. Dupre 2LT Dennis B. Easley CPT Louis D. Easterday CPT William E. Ebel CWO John A. Eddy WO1 Wayne E. Ellison W01 Darwin H, Engman CWO Donald C. Estes LT Leon D. Flanders CPT Marshall R. Frizzell CWO Alton J. Gajan CWO Hugh C. Galbraith MAJ Kent A. Gandy CPT Robert A. Garth, Jr. CPT Charles L. Getman MAJ Frank J. Gundaker WO1 David A. Haakensen MAJ Edward G. Hale, Jr. CPT William R. Hardin CWO James W. Hargrove WO1 Donald Harrison WO Tyrone W. Hisey MAJ Phillip H. Holmes, Jr. LTC Chas, M. Honour, Jr. CPT Gary D. Hughes BG Carl I. Hutton CWO Clifford C. Johnson CPT Paul W. Johnson MAJ Raymond E, Johnson MAJ Taylor D. Johnson CPT James M. Johnstone 1LT Douglas L. Jones

WO1 Jackie D. Jones Lesco G, Kaufman CPT Wallace A. Kell 1LT Robert C. Keller CPT John A. Kemp 1LT Lorenzo Z. Kidder CWO Ronald J. Kinkeade CWO Russell W. Kistler W01 David B. Kuhns CWO Daniel A. Lambdin CWO Robert C. Lane W01 Charles R, Lawhon CWO James W. Leach CAPT John J. Livingston W01 Johnny F. Long 1LT Robert B. Lowe CPT Larry F. Lucas 2LT John T. Lyons 1LT Albert J. McAuliffe WO1 Joel W. McDonnell LTC Glenn D. McElroy CPT Ferris G. McMicken CPT Jerry W. McNabb CPT Dennis A. May 1LT Richard W. Meehan MAJ Carl S. Miller, Jr. MAJ Douglas M. Moody CPT Henry L. Mosburg MAJ Billy J. Nave CPT Hugh R. Nelson, Jr. 1LT Colin K. Nichols W01 Eric R. Nordman W01 Clyde L. Norvelle, Jr. CWO James D. Olsen W01 Ross J. Paterson CWO Wm. D. Perkins, Jr. CPT Richard T. Perrin W01 David E. Peters CWO Jesse D. Phelps CPT Howard E. Phillips W01 Robert L. Pruhs CPT Martin D. Reilly CPT Niel G. Reuter 1LT Jerry A. Roberts MAJ Pierce I. Robertson W01 Terrence M. Rooney CWO Frank Roop CPT Richard A. Rosbeck MAJ Jay D. Rossman CPT John S. Sabine, IV MAJ Robert E. St. Peter W01 Joseph C. Sampson CPT Johnnie P. Sawyer WOC John W. Scott CPT John S. Seeley

#### MEMORIAL DAY MAY 30, 1969

1966

MAJ Gerald S. Simons 1LT David L. Siverly CPT Albert M. Smith, Jr. 1LT Lloyd S. Smith CPT Milton F. Smith WO1 Ralph R. Smith CPT Walter R. Speare, III CWO Kenneth L. Stancil 1LT Wm. J. Stephenson 1LT Dee W. Stone, Jr. MAJ Ben W. Stutts WO1 Daniel A. Sulander CWO Robert T. Swanson 1LT Jerry R. Taylor CWO Delmar S. Townsend 1LT Howard D. Ulmer, Jr. 1LT Richard A. Veon CW2 Daniel B. Vorce CWO Billy J. Waymire James J. Welsh W01 Rutherford J. Welsh WOC Billy L. West CPT Harry T. Whetzel Charles White MAJ Joseph D. White CPT James L. Whited CPT Charles R. Williams CWO W. J. Willingham WO1 William B. Watson MAJ William F. Winters CPT Donald C. Woodruff CPT Lawrence D. Woods CPT Edwin G. Young, III 1967

CPT Charles S. Abel W01 Thomas E. Adams 1LT Richard C. Allen 1LT William T. Allen W01 Howard D. Anderson WO1 John M. Andrews 1LT James L. Ante 2LT Dale C. Bailey CPT Ellis M. Bailey 1LT Sharel E. Bales W01 James P. Barton W01 Ronnie H. Beals 2LT Griffith B. Bedworth W01 Russel D. Bentson W01 Paul L. Berry 1LT David R. Blackburn W01 Dennis G. Blackmon W01 William H. Bochart

WO1 James G. Bosley CW2 A. J. Bottom W01 Ralph E. Bowen WO1 Gerald D. Boyd CPT Robert N. Bradley W01 Roy E. Bradley CPT Sylvan K. Bradley 1LT Edwin S. Brague, Jr. CPT Aaron L. Bram CPT Jimmy M. Brasher CPT Richard B. Brockman LTC L. W. Brockwell, Jr. WO1 Albert C. Brose WO1 Dennis R. Brown 1LT Haron L. Brown W01 James W. Bruhn MAJ Blackshear M. Bryan W01 James A. Bullington 1LT Robert G. Burlingham W01 Edward L. Bush MAJ William F. Callinan CWO Harold E. Carty W01 Larry F. Castle CWO Henry C. Cauthen, Sr. CWO John F. Holz WOC Thomas B. Cawthray WO1 Raymond H. Chase, Jr. WO1 Joe K. Hornberger W01 William C. Cheney 1LT Thomas J. Chiminello CPT Linus G. K. Chock WO1 John A. Clark CWO Joseph K. Clark W01 Terry R. Clark W01 William K, Clawson CPT John W. Clayton W01 James M. Colito 1LT Paul S. Colvin COL William S. Contole WO1 Conny C. Cook W01 Robert W. Cook W01 Martin J. Coronis LTC Roger H. Coye CWO Carl J. Crow 1LT William S. Cutter W01 James L. Daniel WO1 James L. Darcy W01 Rodney O. Davie 1LT Peter E. Day WO1 Robert N. Dechene MAJ Duane F. Denton CPT Thomas A. Derosier CWO Robert E. Dixon CWO Cornelius J. Doris

WO1 Gerald A. Dorr WO1 Larry R. Doyle WO1 Rudolph F. Dungee MAJ Dale D. Dwyer CPT Louis D. Easterday W01 G. J. Eidukaitis 11.T Karl F. Erb CPT Charles H. Evans WO1 Robert C. Ferris W01 Julian A. Fincher, Jr. CWO William J. Francis CPT Joe R. Fulghum, Jr. SP6 Roger C. Fultz 1LT Lawrence Gallego CWO Thomas K. Gibbs WO1 Myron T. Goddard WO1 James Godfrey MAJ William H. Goodspeed CPT Patrick L. Haley 1LT David C. Hall WO1 Don R. Harger CWO Larry A. Harke WO1 Donald Harrison W01 Michael G. Harvey WO1 Ernest V. Hensel, Jr. W01 Raleigh L. Hewitt, II 2LT Paul J. Hicks W01 Edwin R. Higgins CPT William R. Hill CPT Wm. E. Hingston, Jr. WO1 Glenn C. Hopes MAJ Charles M. Houser WO1 Harvey C. Howe, Jr. WO1 Thomas C. J. Hubard WO1 Samuel L. Hunt MAJ William P. Hurley CWO Curtis W. Hutto 1LT Charles S. Hymers MAJ Robert L. Jenkins CWO Richard D. Jenks CPT Bobby R. Jermyn CWO Marvin L. Johnson CPT James M. Johnstone 1LT Ronald L. Johnston MAJ Charles C. Jones W01 Wayne E. Jones CPT Floyd W. Kaase MAJ Paul R. Karas CWO Louis F. Keeven CPT Wallace A. Kell CPT Douglas J. Kelly 1LT Donald W. Kemble, IV CPT John A. Kemp CPT Frank R. Kerbl CPT Elbert R. Kethley W01 Harold K. Ketner, Jr. WO1 James T. Donahue, Jr. CPT Norman R. Kidd, Jr. W01 Michael A, Kight

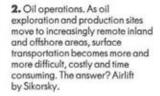
W01 Thomas R. King CPT Rance A. Kirby W01 Dennis L. Knoll CWO David A. Kreitzer CPT Kurt L. Kuhns WO1 Gerald L. Latini MAJ Charles R. Latta CWO James W. Leach 1LT Arthur R. LeGrow, Jr. 1LT Jack R. Lichte, Jr. WO1 Freddie B. Lott CPT Larry F. Lucas 2LT John T. Lyons 1LT Terry L. Manz W01 John P. Marlow W01 Ricky P. Mattern CPT Gene F. Matthews 1LT Albert J. McAuliffe CPT F. B. McBride LTC Stanley H. McCullough W01 Robert T. McDaniel W01 Joel W. McDonnell WOC Donald M. McDowell MAJ Glenn D .McElroy W01 Jeremiah D. McGarry 1LT Clifford O. Mignerey W01 Daryl L. Miller WOC Kenneth Miller CPT John R. Minutoli WO1 R. N. Moldenhauer CPT Charles S. Moore CPT Michael J. Moran MAJ Lowell E. Morgan CWO Walter F. Morris MAJ Boyd E. Morrow W01 Reginald G. Morse CPT Robert L. Mosher CPT Alfred W. Murphy W01 Frank A. Murrietta WO1 Arnold O. Nakkerud CPT John M. Nash 1LT James A. Nelson WO1 Terrance W. Nelson WO1 Allen T. Newman CPT Richard E. Newton 1LT James E. Pavlicek, Jr. CPT James P. Perry CWO Jesse D. Phelps CWO Orman D. Phillips LTC William R. Phillips W01 Donald R. Phipps MAJ Robert P. Plamondon 1LT James R. Poggemeyer LT John C. Popvich W01 Robert G. Porea MAJ Larry G. Powell CPT Billie T. Presson W01 Forrest D. Rains, Jr. W01 Larry R. Reeves WO1 William J. Robbins

# 3 big reasons why your Army is going commercial.



Transmission powerlines. A Sikorsky S-64
Skycrane recently erected 40.75 tons of steel
sections on two 300-foot towers in just
4 hours, 11 minutes of flight time. Operation
would have required weeks with conventional
surface equipment. The airlift was one of a
continuing series of S-64 development
projects now underway.

## **Skycrane**°



3. Heavy construction. 10-ton payload capacity of Skycrane can save time and cut costs in heavy construction jobs. Photo at right shows Skycrane positioning one of five prefab sections of a mountain-top ski lodge. The entire airlift took 80 minutes of flight time. Result: a saving of 20 percent in costs and 60 percent in time.

#### Sikorsky Aircraft

A.





1967

WO1 John J. Roberts WO1 William S. Robertson MAJ Evart E. Robeson CPT Winston T. Robinson WO1 Albert Rochkes CPT Guinn J. Rogers WO1 Larus W. Roland WO1 Terrence M. Rooney WO1 Roger C. Rose CPT Warren R. Ross 1LT Ivan D. Roth 1LT Lloyd T. Rugge CPT Edgar J. Saffle MAJ Charles E. Sauer CPT Roger T. Sawyers WO1 Mark V. Schmidt 1LT Howard J. Schnabolk CPT C. W. Schneeman, Jr. WOC John W. Scott WO1 Robert L. Scott WO1 Otto A. Seamans, Jr. WO1 Jonathan P. Shaffer W01 Emery Shropshire WO1 James R. Simpson 1LT David L. Siverly 1LT Lloyd S. Smith CPT Milton F. Smith WO1 Milton W. Smith CPT Edwin G. Young, Jr. 1LT George F. Sodaitis CPT Walter R. Speare, III CWO Kenneth L. Stancil W01 Lawrence J. Stark WO1 Daniel S. Steele CPT Jimmy W. Stewart CPT Robert C. Stewart 1LT Paul L. Stimpson CWO Robert G. Strange MAJ Theodore D. Strennen WO1 Charles A. Alvarez 1LT Dee W. Stone, Jr. 1LT Conrad A. Stybel WO1 Patrick J. Sughrue WO1 Daniel A. Sulander MAJ Laurence C. Suttlehan WO1 Marcus R. Asplund MAJ Harold F. Sutton 1LT Jerry R. Taylor WO1 David E. Thomas

CPT Robert A. Thompson W01 Stephen H. Thorton W01 Michael S. Uhlig WO1 Michael J. Utter 1LT Richard A. Veon CW02 Daniel B. Vorce 1LT David B. Wainwright 1LT Robert M. Wallace CPT Gordon O. Walsh CWO James E. Watson WO1 James G. Warren CWO Billy J. Waymire CWO Edward J. Weidenbach W01 Edward W. Wells W01 William Wentzel W01 Gary L. Wesselman W0C Billy L. West W01 Gaylord L. Westbay Charles White CPT James L. Whited W01 Charles C. Wilcox CWO Bennett G. Wilder CPT Thaddeus E. Williams, Jr. W01 Robert E. Woods MAJ Johnie J. Wright, Jr. CW2 Richard J. Wright CPT Dennis A. Wrobliski

1968

1LT Steven G. Abbott WO1 Dennis C. Ackerman 1LT Jerry D. Adams WO1 Harvey C. Addison LTC John J. Ahern W01 Gary L. Allen W01 Curtis L. Anderson WO1 Franklin V. Anderson CWO Steven I. Cavin CPT Charles B. Appler W01 Timothy H. Artman 1LT Thomas D. Babin WO1 Robert F. Bahl, Jr. MAJ William J. Ballinger





1LT Douglas D. Cheney WO1 Derrell W. Clemmer

WO1 Stephen Cohan

W01 Timothy Cole, Jr.

CWO Dwight E. E. Collins

WO1 Kenneth Corlew CPT Robert L. Cottman CWO Charles M. Cotton CWO James B. Crockett MAJ Charles M. Crowe 1LT James A. Crowley CWO Dale A. Crull WO1 James E. Cummings WO1 Ralph O. Daugherty WO1 James L. Dayton Dempsey, Ret. 1LT John A. Dickinson WO1 Gary W. Doolittle WO1 Paul R. Driscoll CWO Thomas W. Duer CWO John C. Duffy WO1 William B. Duncan CWO Orrin L. Dyer, Jr. CWO Thomas W. Eatmon 2LT Kenneth C. Eckel WO1 Stephen J. Eckle WO1 Guy L. Eisenhart WO1 Loren E. Engstrom 1LT William B. Eoff, Jr. 1LT Guy B. Ephland, Jr. CPT Castle H. Farish WO1 Ronald C. Fields CWO John F. Fitzgerald CPT Robert D. Fleer WO1 John J. Foden CWO Lance E. Fogde WO1 Marshall H. Ford CPT Jean C. Foster W01 Reinis Fox W01 Walter A. Fry 1LT Samuel R. Gardner

WO1 Horace G. Giddens

LTC Carroll M. Cook, Jr.

WO1 John W. Cook



#### MEMORIAL DAY MAY 30, 1969

CWO Robert W. Gotthardt WO1 Joseph Laszlo CWO Jerry L. Green CWO Francis L. Griffin WO1 Dennis A. Groth WO1 Gary W. Hanna WO1 Douglas J. Lemaire WO1 Thomas R. Pursel WO1 Charles J. Harrington MAJ Richard D. LeMay, Jr. WO1 Ronald J. Redenius WO1 Jerry L. Harris WO1 Vernon L. Leuning 1LT William A. Rees CWO William R. Hartwell WO1 Ralph M. Havnaer CPT Gordon A. Hawkins W01 Ronald L. Mart W01 Herbert R. Hayashida CPT Cary F. McAfee 1LT Thomas J. Hayes CPT Archie A. Hayman CWO Robert R. Haynie W01 William R. Hight W01 Paul J. Hill CPT Franklin J. Hiner WO1 David R. Hoffman WO1 Bobby F. Holman CWO Peter C. Hooper 2LT Douglas H. Howard W01 Thomas J. Howe Frank G. Hubbard WO1 Ricky L. Hull MAJ William P. Hurley 1LT Quenton F. Hurst 1LT Donald W. Jacobs W01 Thomas C. Jacobs 1LT Danny L. Jaterka CWO William O. Jenkins W01 James A. Johansen WOI James A. Johansen MAJ David H. Johnson WOI Jerry H. Johnson CWO Thomas E. Johnson CPT Sidney K. Johnston WOI Frank W. Jones ILT Robert L. Jones SP5 Dwight Mullins WO1 Donald E. Kenton WO1 Edward P. Mullins CWO Donny R. Kidd LT James E. Mullins CWO Terry G. Kilpatrick LT David J. Nesset CPT Raymond O. KincannonCPT William D. Nixon 1LT Robert H. King CWO John B. Kinney WO1 Eric R. Koeppen WO1 Michael L. Koskovich 1LT Geoffrey Oveson WO1 Sherwood D. Kreis 1LT Walter J. Panamaroff WO1 Peter Kretzchmar CWO Ray B. Parsons CPT Arthur A. Krull 2LT Dale K. Kuberek 1LT Milton D. Pate CPT Druey D. Lambert, Jr. CWO Jesse M. Patton 1LT Michael S. Lane CWO Dayton W. Lanier

W01 Paul N. Larson CWO Elmer D. Lauck 1LT Ronald W. Lazicki W01 William R. Lee W01 Richard G. Lewis CPT Arnold W. Luke WO1 Ronald L. Martin W01 James K. McAleer Robert W. McCaskey W01 Orval W. McCleary WO1 Donald B. McCoig CWO Bobby L. McKain WO1 Sims M. McKibben
WO1 Timothy J. McKiernan
WO1 Gerald L. McKinsey
WC1 Glendon T. Rowen W01 Gerald L. McKinsey W01 Donald K. McNeil CWO Donald W. McPeak WO1 Franklin L. McPhail CWO Tommy G. Sandefu CWO Kenneth E. Messenger MAJ Ernest W. Sanders WO1 Peter T. Miller WO1 William M. Miller WO1 Johnson M. Milligan CPT Michael Momcilovich W01 Wilbur L. Mong W01 Glenn D. Moore 1LT Roger D. Moore W01 Thomas J. Moore W01 Joe M. Moran W01 Jeffrey P. Morley W01 David M. Morris CWO James A. Morris, Jr. 2LT Ray Mullens W01 Edward P. Mullins CPT Thomas T. Oliver W01 Walter J. O'Neil WO1 Richard A. Ovaitt CWO Ray B. Parsons MAJ Jack D. Sundquist WO1 Norman W. Partridge WO1 John P. Supple CWO Robert M. Paulk 1LT James E. Pavlicek

1LT Robert C. Peda CPT Gary W. Perkins CPT Lawrence W. Peterson, Jr. WO1 Vernon R. Tweedy 2LT Reuben F. Pettiford W01 Ronald G. Phears CWO Brian H. Philibert MAJ Morgan L. Phillips, Jr. CWO Charles D. Plummer CPT Gerald W. Plunkett W01 Peter P. Polak CPT Steven J. Popkin 1LT Robert W. Prine W01 Joseph A. Reichlin WO1 Keith A. Reider WO1 Levi R. Reynolds CWO Hu B. Rhodes WO1 Richard S. Riley, Jr. W01 Samual A. Roberson W01 William P. Rollins CWO Nicholas A. Romano WO1 Robert J. Rosar LTC Robert L. Runkle 2LT N. D. Russell CWO Tommy G. Sandefur 1LT Leslie B. Sayre WO1 James I. Schlinger WO1 Francis B. Schmitt WO1 Roger L. Schneider CWO Daniel C. Schuster WO1 Herbert W. Scott, III W01 Kenneth D. Scott 2LT William H. Shackelford WO1 Garry D. Sheppard WO1 John C. Sherin 1LT Gary N. Shy MAJ Paul J. Silberberger CPT Francis J. Silvert, Jr. 1LT John W. Simpson, Jr. CWO James D. Smith 1LT Robert R. Smith W01 Stanley B. Smith CWO Thomas J. Smith W01 Willis W. Smith, Jr. CPT Walter A. Souther, III LTC Charles S. Steen, Jr. WOC Terry M. Strickle WOI Richard W. Strong, Jr. W01 James B. Tasker 1LT David E. Taylor W01 Ricardo R. Tejano MAJ Frederick G. Terry, Jr. W01 Dean F. Bolhouse

WOC Alan B. Tieman CWO David W. Timm 2LT Harris C. Vahle MAJ James M. Vrba, Jr. CWO Douglas A. Walker W01 John C. Wallace W01 Russell L. Wallace 1LT Fred Z. Washburn CW4 Merlin E. Watts CWO Kenneth C. Weaver WO1 Edward O. Weiman 1LT Robert R. Weiss 1LT Clifford K. Welding WOC Steven D. Wells W01 Mark A. Wenzel W01 Stuart A. Werner CPT Carl L. West CW2 Melvin R. White W01 William W. Wieburg WO1 Ralph J. Willard CWO Bobby R. Williams CWO Ezekiel A. Williams WO1 Floyd L. Williams WO1 Noel D. Williams W01 Michael R. Wilson 1LT Joseph G. Wolfe 1LT Ronald A. Wolter CPT Willard R. Woody W01 Edward Worth 2LT James A. Wright COL Lyle H. Wright 1LT Robert R. Wright, Jr. WO1 Jeffrey J. Yarger WO1 James G. Zeimet

#### 1969

W01 Davey M. Adams CWO Nicholas R. Alexande CWO Keith D. Allen, Jr. CWO Douglas S. Allred CWO Michael H. Andress SP5 Thomas Anton 1LT Stephen Babuljak CWO Billie M. Baker WO1 Robert A. Baetzel CPT Kenneth D. Bailey CPT Ralph W. Baker 1LT Dana R. Barker W01 Jackson D. Barnes W01 Jerry Baxter 1LT Stephen C. Beals 1LT Lawrence V. Beattys CPT Richard C. Benicewicz 1LT Johnny W. Benton W01 Larry A. Bodell

#### MEMORIAL DAY MAY 30, 1969

W01 William W. Breece, Jr. W01 John W. Brinkmeyer MAJ Richard A. Brown CPT Franklin D. Bryan CWO Billie W. Budd 1LT Tony L. Buholtz W01 Willard H. Burkhart W01 Merle F. Butler, II W01 Gerald A. Cahela 1LT Hardy E. Calloway CPT David A. Carlin WO1 Walter A. Carpenter WO1 Thomas J. Casey, Jr. 1LT Douglas J. Cavin 1LT Daniel B. Cheney W01 William S. Childers W01 Kenneth R. Clough CW0 Benson M. Collett WO1 Vaughn D. Connell 1LT Sterling E. Cox WO1 Terry L. Crawford 1LT Billy G. Creech WO1 David R. Crow WO1 Arthur A. Crosby CPT William A. Currence ILT Robert A. Dalton WO1 Bard E. Davenport WO1 Ray R. Davis WO1 Sylvester Davis

CWO James D. Doran WO1 Allen E. Duneman WOI James E. Ellingson SP5 William R. Eversole WOI Watter L. Ferrell CWO Glenn L. Fetterman ILT Kenneth L. Fountain MAJ Laurence A. Frank, Jr. CPT Douglas D. Gaylord 1LT Harry H. Gibson 1LT Alan C. Gilles 1LT Joel R. Graft 1LT Richard J. Griggs WO1 Scott C. Griswold WO1 Darrell L. Haggard MAJ Edward G. Haislop, III WO1 George K. Hamilton WO1 Edward L. Harris W01 William M. Harrison W01 George E. Hayward W01 David E. Herschbach 1LT Lynnford H. Higley WO1 William C. Hix, Jr. CPT Kenneth R. Hughes CPT Gary D. Humphries CWO Ben H. Ide CWO Julius H. Ingram WOI Kenneth B. James W01 Robert W. Jantz

W01 Guy F. Johnson CWO Steven F. Kay CWO Harold M. Kelley, Jr. WOC James M. Kidney 1LT Barry D. Kingman WO1 James E. Kirby 1LT Walter A. Koehler W01 Walter N. Koslosky CWO George F. Lapan WO1 Leslie H. Larocque WO1 Paul R. LoForti W01 Willard S. Lund WO1 Gerald D. Markland . WO1 Angus W. McAllister, Jr. WO1 Bruce W. Shaffer 1LT Wilofard A. McClain II WO1 Ronald S. McCrary MAJ William E. McDonald WO1 William H. McDonnell SP5 Malcolm T, McGlasson, III SP5 Victor E. McKnight WO1 Rand R. Merker WOI Kand K. Merker
WOI Mark D. Mitchell
WOI Terrence J. Mortensen
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LTT Thomas M. Newman
LTC Eldon B. Oakley
LLT Daniel J. O'Neill
WOI Gerald M. Ortego
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WOI Douglas E. Stover
ILT Nicholas J. Swidonovich
ILT Deane A. Taylor, Jr.
CWO Michael G. Taylor
WOI Selvwyn R. Taylor
CWO Henry J. W. Tews
WOI Theodore V. Thoman CWO Frank M. Thomas CPT Michael K. Thompson W01 Stephen L. Tronerud W01 Jerone J. Warnick 1LT Jeffrey L. Whynaught 1LT Joseph F. Willis WO1 Dale A. Yateman

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#### NOMINATIONS SOUGHT

Nominations for AAAA National Awards are open for the awards period covering March 31, 1968 through March 31, 1969. The "Army Aviator of the Year," "Aviation Soldier of the Year," "Outstanding Aviation Unit of the Year," and the "James H. McClellan Safety Award" winner will be honored at the AAAA Honors Luncheon to be held at the Sheraton-Park Hotel, Washington, D.C., October 17, 1969. Nomination forms outlining awards' criteria serve as "cover sheets" and may be obtained by writing to AAAA, 1 Crestwood Road, Westport, Conn. 06880. Nominations close August 1, 1969.



#### THE ARMY AVIATOR OF THE YEAR AWARD

#### **■ GENERAL**

Established in 1959, the "Army Aviator of the Year Award" is sponsored by the Army Aviation Association of America and is presented annually to an Army Aviator who has made an outstanding individual achievement in Army aviation during the previous April 1-March 31 period. The Award is presented to the Awardee at the Annual Meeting of the AAAA by a distinguished Army dignitary. In past years, this award has been presented by the Under Secretary of the Army or one of the several Assistant Secretaries of the Army.

#### **ELIGIBILITY**

A candidate for this Award must be a rated Army Aviator in a active U.S. Army or in the Army Reserve Forces, and must have made an outstanding individual achievement in the period specified. Membership in AA-AA is not a requirement for eligibility.

#### **■ DOCUMENTATION**

Documentation in support of a nomination for this Award should include the name of



GEN Palmer, MAJ Miller

the nominee, his assignment or position, the name of his organization, his address, and a brief outline of the reasons for his nomination for this Award. A photograph of the nominee should accompany the documentation.

Supporting documents should be typed. Tabs should not be used in that the documentation will be photo-copied for individual review by the ten-member National Awards

Committee.

#### ATTENDANCE

The Association will arrange to have the Awardee attend the presentation ceremonies in person by coordination with the appropriate military or corporate authorities. The Awardee and his wife will be guests of the Association at all Annual Meeting functions.

#### AVIATION SOLDIER OF THE YEAR AWARD

#### ■ GENERAL

Established in 1961, the "Aviation Soldier of the Year Award" is sponsored by Stanley Hiller, Jr., of Palo Alto, California, and is presented annually to the enlisted man serving in an Army aviation assignment, who has made an outstanding individual contribution to Army aviation during the previous April 1-March 31 period. The Award is presented to the Awardee at the Annual Meeting of the AAAA by a distinguished Army dignitary. The Secretary of the Army has made the presentation of this award during each of the past six years.

#### **■ ELIGIBILITY**

A candidate for this Award must serve in an Army aviation assignment in the active U.S. Army or in one of the Army Reserve Components. Membership in AAAA is not a requirement.

#### **■ DOCUMENTATION**

Documentation in support of a nomination for this Award should include the name of the nominee, his assignment or position, his address, a photo (for publicity purposes), and a brief outline of the reasons for his nomination, to include: his duty assignment in the unit, a description of his outstanding contribution or contributions made to Army aviation during the period specified, his years of service, his number of years in the Army aviation program, his attendance at service schools, and his character and proficiency ratings.

Supporting documents should be typed. Tabs should NOT be used in that documentation will be photo-copied for review by the ten-member National Awards Commit-

tee.

#### **ATTENDANCE**

The Association will arrange to have the Awardee attend the presentation ceremonies in person by coordination with the appropriate U.S. Army authorities.

The Awardee and his wife will be guests of the Association at all Annual Meeting

functions.

#### THE OUTSTANDING AVIATION UNIT AWARD

#### ■ GENERAL

Established in 1960, the "Outstanding Unit Award" is sponsored by the Hughes Tool Company — Aircraft Division of Culver City, California, and is presented annually to a unit that has, as an organized unit effort, demonstrated an outstanding capability of aircraft in furtherance of the Army mission, over and above the normal mission assigned to the unit.

#### **■ ELIGIBILITY**

Any active U.S. Army or Army Reserve Forces aviation unit, group, or organization is eligible for this Award.

#### BASIS FOR AWARD

Whils it is recognized by the sponsors and the National Awards Committee of AAAA that many Army aviation units demonstrate an outstanding capability of aircraft in fur-



LTCs Lehman, Lukert: GEN Westmoreland; LTC Smithey; SGM Winters (Oct., 1969)

therance of the Army mission, the unit nominated for this Award must have demonstrated clearly that the unit achievement or achievements for which it has been nominated are accomplishments OVER AND ABOVE THE NORMAL MISSION ASSIGNED TO THE UNIT.

#### ■ DOCUMENTATION

Documentation in support of a nomination for the "Outstanding Unit Award" should include the name of the unit, the name of its commanding officer or chief, the present assignment or official address of the unit, and a brief outline of the reasons for the unit's nomination.

Supporting documents should be typed. Tabs should not be employed so that the documentation may be photo-copied for individual review by the ten-member National

Awards Committee,

#### **ATTENDANCE**

In October, 1969, the AAAA will arrange to have the Award accepted by the commanding officer and senior non-commissioned officer who served with the winning unit for the longest period during the April 1, 1968-March 31, 1969 awards zone. The unit representatives and their wives will be guests of the Association at all Annual Meeting functions.

#### J.H. McCLELLAN AVIATION SAFETY AWARD

#### **GENERAL**

Established in 1959, the "James H. McClellan Aviation Safety Award" is sponsored by the many friends of Senator John L. Mc-Clellan in memory of his son, James H. Mc-Clellan, a former Army aviator who was killed in a civil aviation accident in 1958. Mr. Howard E. Haugerud, a former National Vice President of AAAA and a former Deputy Under Secretary of the Army, is President of the foundation that administers this Association award. The award is presented annually to the person who has made an outstanding individual contribution to Army aviation safety during the previous April 1-March 31 period. A large, handsome trophy, the Award is presented to the Winner at the Annual Meeting of the AAAA.

#### **■ FLIGIBILITY**

Any individual, military or civilian, is eligible as a nominee for this Award. Membership in AAAA is not a requirement.

#### **BASIS FOR AWARD**

The Award is based on an "individual" contribution to Army aviation safety, such as a broad technical achievement, an operating procedure, an aircraft or equipment modification with broad safety implications,



Secretary Resor; SFC Dodson (Oct., 1969)



H. E. Haugerud; Mr. & Mrs. McCourt

etc. It is recognized by both the donors and the National Awards Committee that a safety achievement may result from the development, planning, and implementation activities undertaken by several individuals, or several agencies. Every effort should be made, however, in documenting a nomination, towards pin-pointing the single individual primarily responsible for such an improvement, since only one award will be given to one individual, in accordance with the original intent of the donors who established the Award. The Award is NOT intended to be given for competitions between units for safe flying, etc.

#### **■ DOCUMENTATION**

Documentation in support of a nomination for this Award should include the name of the nominee, his assignment or job title, the name of his organization or firm, his address, and a brief outline of the reasons for this Award. A photograph of the nominee should accompany the documentation.

Supporting documents should be typed. Tabs should not be used in that the documentation will be photo-copied for individual review by the ten-member National Awards Committee.

#### **■ ATTENDANCE**

The Association will arrange to have the Awardee attend the presentation ceremonies in person by coordination with the appropriate military or corporate authorities.



#### CHAPTER ACTIVITIES

Bluegrass Chapter (Ft. Knox), First Annual Army Aviation Ball; installation of Chapter officers. Ft. Knox Officers' Brick Mess. April 18.

Southern California Chapter, Professional-social dinner meeting. Norman T. Hirsh, OH-6A Project Engineer, Hughes Tool Co. - Aircraft Division, guest speaker. USAF Space Systems Division Officers' Open Mess, April 23.

Grand Canyon Chapter. General membership business meeting following the conduct of a mail ballot during April

1-20. Ft. Huachuca NCO Open Mess, April 25.

Fulda Chapter, General membership business meeting.

Dammersfelderhof Gasthaus, April 29.

Washington, D.C. Chapter. Professional luncheon meeting. MG John L. Klingenhagen, AAFSS Systems Manager, guest speaker, with "The Cheyenne Program" as subject. Arlington Hall Station Officers Club. April 30.

■ Connecticut Chapter, Mail ballot for new Chapter officers

conducted during April 15-May 1.

Monmouth Chapter, Professional dinner meeting with round-table discussion on "The Problems of Avionics for V/STOL" chaired by COL Raymond L. Martin, CO of the Avionics Laboratory, USAECOM. Shelburn-Murray Hill Hotel, New York City, May 8.

Ft. Wolters Chapter, General membership business meeting: election of new Chapter officers, Picnic Area adjacent

to Post swimming pool. May 15.

Lindbergh Chapter. Professional dinner meeting, following a tour of Parks College of St. Louis University and a special exhibit of models of Leonardo da Vinci's 15th century inventions. CPT Charley Johnson, USA, guest speaker. Parks College. May 15.

Connecticut Chapter. Chapter activation, installation of officers, and professional dinner meeting with LTG William B. Bunker, Deputy Commanding General, as guest speaker.

Frederick's Restaurant, Fairfield, Conn. May 21.

■ Delaware Valley Chapter, Chapter activation, installation of officers, and professional dinner meeting with GEN Hamilton H. Howze, USA, Ret., as guest speaker. Alpine Inn, Springfield, Pa. May 27.

Washington, D.C. Chapter. Fourth AAAA Annual Spring Picnic for members, guests, and their families. Static display, antique aircraft, prizes, airplane rides, Davison Army Airfield Picnic Area (Anderson Park), Ft. Belvoir, Va. May 31.

■ Nurnberg Chapter. Professional-social Saturday afternoon family gathering. Schnitzel dinner, beer, entertainment. AH-56A film for the fathers. Elisenhof Gasthaus, Ansbach, May 31,

Monmouth Chapter, Mail ballot for new Chapter officers

conducted during June 1-17.

Fort Sill Chapter, Annual Army Aviation Birthday Ball.

Main Ballroom, FS00M. June 6.

Sharpe Army Depot Chapter, Professional dinner meeting with COL Wayne N. Phillips, Sixth Army Aviation Officer,





TOP: Representing more than 317 AAAA members, newlyelected Chapter Executive Board officers of the CONNECTI-CUT CHAPTER gather for an informal photo following their initial activation meeting in Fairfield, Conn. on May 21. Shown, I-r, front row are: John A. McKenna (Sikorsky), Ex-VP; LTG William B. Bunker, guest speaker; MG Beverly H. Warren, USAF, Ret. (Lycoming), Pres; LTC Leland F. Wilhelm, Ret. (Lycoming), Sec. Standing, I-r: COL Richard L. Long, Ret. (Sikorsky), AAAA VP, Indus Aff: LTC Bernard H. Mattson, Ret., VP, ARNG Aff; LTC Chester Dillahunt, Ret. (Norden), VP, Indus Aff; Arthur H. Kesten, AAAA ExVp; LTC Billy C. Faurot, Ret. (Sikorsky), VP, Pub Aff; Eugene J. Tallia (Sikorsky), Trea; and COL Robert R. Corey, Ret. (Sikorsky), AAAA VP, ARNG Aff. BOTTOM PHOTO: LTG William B. Bunker, DCG, Army Materiel Command, is shown addressing the Connecticut Chapter membership at its activation meeting on May 21, MG Beverly H. Warren, US-AF, Ret., (seated), newly-elected Chapter president, is an interested listener. (Photos: Rick Long)

as guest speaker; farewell to COL Thomas L. Lyons, CO, Sharpe Army Depot. Sharpe Officers' Open Mess. June 7. David E. Condon Chapter, Professional luncheon meeting. COL Lester C. Robertson, AMC, guest speaker, with "F.O.D. and You, The Pilot" as subject. Ft. Eustis Officers' Open Mess, 11:30 a.m., June 18.

#### HELP WANTED!

(Continued from Page 5)

rates it would seem that our aviation logistical system's objective is profit through quantity, while maintaining the highest quality standards possible under the conditions that we face individually. The alternative—turning out nearly perfect aircraft every time they enter the shop—won't provide high availability rates.

#### Finding "the foundation"

With so many situations and with major and minor variations of each being the rule rather than the exception, it is actually surprising that the aviation logistical system and its key member — the maintenance officer — does as well as it does. In preparing for his first assignment as a maintenance officer, the new aviator in particular is hard pressed to find a foundation.

Is he going to organizational maintenance? There are at least four kinds of organizational maintenance. Direct support? That can also mean four very different organizations and four very different maintenance concepts.

Where does he start in trying to prepare for his next job? The case isn't much different when more experienced officers go to a new assignment. If the maintenance officer was with the 1st Cav on his first tour, things will be drastically different on his second tour when he serves in the 1st Brigade.

Does he know it? Is he aware of the sometimes subtle differences in organizational objectives, maintenance concepts, support structures, and the consequences of his actions in relation to those factors? Certainly he will realize the obvious differences and certainly fixing an aircraft resolves itself into a combination of men, tools, and parts. But what is the best way to mix these components? Will what worked before work again?

This isn't the individual maintenance officer's problem alone. The problem is also felt and recognized by the people who are responsible for training the maintenance officer. Which job should he be trained for? Managing the efforts of 120 men involved in maintaining 31 aircraft of two different types and providing both organizational and direct support maintenance presents problems that some highly experienced people find very difficult. That job is drastically different from providing first and second echelon (the old way of saying "organizational") maintenance on sixteen aircraft of the same type, and having 20-30 men to do the job with.

Then there's the problem of providing direct support maintenance in a direct support role or in a back-up support role, or from a unit with 350 men and expanded capability and responsibility, or from a 220-man unit with "normal" capabilities or from a 150-man unit with no supply capability and reduced manpower and equipment capability, but with "normal" results expected.

While we're complicating things, consider that the same student maintenance officer is ideally capable of managing maintenance at a CONUS base where the organization is tailored after that of a civilian maintenance contractor and is different from anything else found in the Army — and where mechanic turn-over is abnormal, to say the least.

Most people would agree that writing doctrine to cover these many variations would be difficult. It would also be difficult to determine what paperwork flow should be taught as a foundation, what management techniques are the best and have the widest application, and how to schedule the maintenance requirements on a fleet of aircraft where every "flyable" is flown an unpredictable number of hours every day.

#### Room for more!

These tasks are being accomplished. The maintenance officers are being trained. The aircraft are being maintained.

Things could be better though, if our objectives were more clearly defined and more universally understood; if organizations were streamlined and standardized as much as possible; and if standard management techniques were developed and taught.

There's evidence that some of these things are being investigated and that solutions are being developed, but there's always room for more good people.

We in the aviation logistical business are

in urgent need of intelligent and dedicated people, people with training and experienced in the management of very complex tasks involving many, many variables, people who know how to supervise and to lead, people with inventiveness and initiative.

Most of all though, we need people who understand the *urgency* of putting one more aircraft into the air, because whether we're involved in training mechanics, or in considering problems in organization, or in determining objectives, or in managing maintenance through the most sophisticated scientific methods known or through whatever common horsesense we have, our purpose is to produce one more "flyable".

If you're interested in complex problems and varying situations; if you don't mind hard work and long hours, if you will accept the challenge and be content with the self-satisfied feeling that you've earned your pay — if you meet these requirements, then you

qualify. We need you.



#### Today's picture

FT. WOLTERS — COL Lloyd G. Huggins, USAPHS commandant, cuts a video-tape during a ceremony to mark the opening of the new weather telecaster at the School. The new facility consists of a carousel card holder which rotates around a stationary TV camera to beam up-to-date info on local weather conditions to the three heliports and numerous pilot briefing rooms. A joint product of the School's Office of ETV and Training Aids Center, and the USAF Weather Detachment, the project saved \$49,000 compared to the cost of a commercially-built system.

#### CDC STUDY

(Continued from Page 13)

centralized maintenance and DS platoons in the companies produce a marked increase in aircraft availability and readiness rates. Later CDC liaison trips to Europe, and again to Vietnam, bore out the desirability of the decentralized support system.

The study will give birth to a new expression, "Expanded Organization Maintenance," which embraces the principles of both decentralized and integrated direct sup-

port.

In airmobile and non-divisional units an alternative proposal would establish a separate expanded organizational maintenance capability in the form of an attached team. This would be determined by the critical flexibility and mobility requirements.

DS aircraft maintenance companies or battalions would continue to give area support. As backup support, they would provide maintenance of operational readiness float, repair parts receipts, storage and issue, avionics support, armament, and limited recovery of aircraft.

CDC, which is responsible for designing tomorrow's Army while concurrently improving today's, may well have put new emphasis in the old motto, "Keep'em flying."

FT. KNOX — Shown following the installation ceremony of AAAA's Bluegrass Chapter held during its first Annual Army Aviation Ball on May 18 are newly-elected officers, L-R, front: MAJ Larry Cogan (VP, Army Aff); COL John C. Hughes (Pres); and LTC Willis G. Pratt (ExVP). Rear row: CPT Garrett O. Lewis (Trea); MAJ Jack F. Bisping (Sec); CWO (Ret) Fred Lieb (VP, Pub Aff); and Seymour Reitman VP, Indus Aff). Missing: LTC Herman Bishop (VP, ARNG Aff).



A WOUNDED Skytrooper is hoisted off the ground, up through the jungle foliage, into a hovering helicopter, and rushed to medical facilities for immediate treatment.

Medevacing wounded from the jungle floor when there is no landing zone is a highly dangerous job and requires a great amount of skill. The men of the Air-Ambulance Platoon, 15th Medical Battalion, 1st Air Cavalry Division possess this skill and take high risks daily with a self-assured calmness.

Two types of lift attachments, the rigid litter and jungle penetrator, are used when extracting wounded from a contact area where the Medevac helicopter is unable to land. The maneuvering of the chopper is the

same for both attachments.

"We hover at treetop level while our medic lowers the hoist," said Captain Robert Wood, platoon leader of the Cav Medevacs. "This puts us in a had situation. The area is almost always 'hot' and we're just sitting ducks for Charlie when we're hanging over the trees. That's why everybody – the medics, gumners and pilots – are all volunteers. As a result, we have the top men in their field working for us."

Since each man is a virtuoso, the team effort of the four-man Cav Medevac unit in each aircraft comes off in well-orchestrated precision. The medic takes charge of the aircraft. He positions the chopper and bosses the hoist operation. The pilot must keep the bird as low and as stable as possible. They all are working toward one goal — to get the hoist attachment to the ground troops and get the wounded on board and back to the hospital.

The torpedo-like jungle penetrator is designed specifically for penetrating dense jungle canopy. The metal projectile is about three feet in length and is dropped from the helicopter. The lower half unfolds to form seats while a canvas cover on the top contains safety straps.

The disadvantage of the jungle penetrator is that the person cannot be seriously wounded. He is required to sit upright and hold onto the hoist's stabilization ring.

If the wound is serious, the rigid litter, rather than the jungle penetrator, is thrown from the Medevac helicopter. The litter has strong supporting spines running the length of it which act as a body splint. The wounded soldier is secured on the litter from head to toe and lifted vertically to the chopper.

The electrically-driven hoist in the helicopter is operated entirely by the medic. He must keep the patient from oscillating, keep him out of the foliage, get him into the chopper, and treat the patient while the ship

is on the way to the hospital.

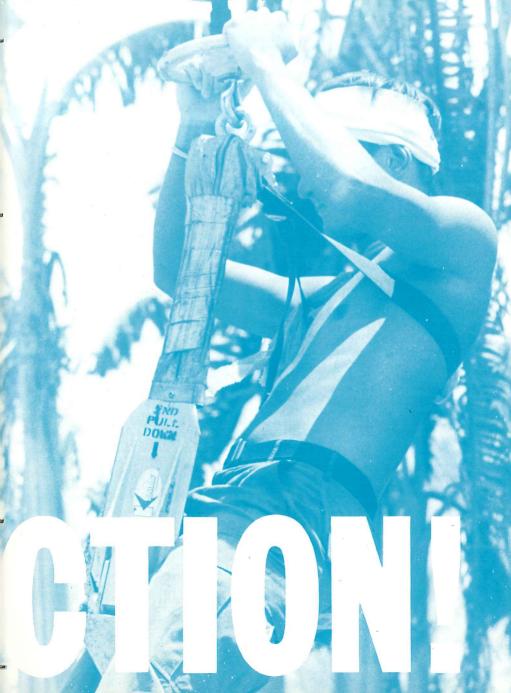
"Back it up, sir! He's on the way up now! He's past the skids. I've got him now," are some of the instructions given by Specialist Four Harold Daily, a medic with the Air-Ambulance Platoon. The hoist has 275 feet of cable and is capable of lifting 600 pounds at an operating rate of 100 feet per minute.

"We usually get about 40 missions from one hoist," said CPT Wood, "and then it has

to be replaced."

The 13 medics and 26 pilots give a tremendous amount of time and effort to their mission. Every day, many times a day, they see the grim side of war. But the personal gratification gained from saving a fellow soldier's life is worth all the sacrifices the men of the Air-Ambulance Platoon readily give.

# EXTRA



# **OBITUARIES**

### Joel Graft, 1st AAAA Award Winner, Killed at Ft. Rucker

The winner of the Army Aviation Association's first scholarship award, First Lieutenant Joel Richard Graft, of Fort Rucker, Ala., was killed in a military aircraft accident on April 18 near Booneville, Ark. The son of Lieutenant Colonel and Mrs. Charles V. Graft, Jr., of 6925 Cabin John Road, Springfield, Va., he is shown below with his parents at the time of the 1963 award.

Born in Detroit, Mich., on May 29, 1945, he was a 1963 graduate of Heidelberg American High School where he was an honor student, a National Merit Scholarship Finalist, and a basketball letterman, as well as being an Eagle Scout and president of the

Explorer Post in Heidelberg.

He was a distinguished military graduate at the University of Oklahoma in 1967, and was commissioned upon graduation. In October of 1967, he was married to Rita Anne Hayden of Tulsa, Okla. He received his Army Aviator wings in July, 1968, and was stationed at Fort Rucker. At the time of his death he was participating in a training flight with two other aviators, one of whom survived the accident.

Surviving in addition to his wife, Rita, and





Lieutenant Graft

his parents are his grandmother, Mrs. C. V. Graft of Groveland, Fla.; a brother, Charles, of Indianapolis, Ind.; a sister, Lynn, of West Lafayette, Ind.; and five other brothers, Thomas, Patrick, Jon, Rodrick, and Rex. Following memorial services at the Fort Myer Chapel on April 24, he was buried at Arlington National Cemetery.

His parents have requested that contributions be made to the AAAA Scholarship Foundation, 1 Crestwood Road, Westport,

Conn. in his name.

# LTC Eldon B. Oakley Dies in Thailand Vehicle Accident

Lieutenant Colonel Eldon B. Oakley, US-MACTHAI/JUSMAGTHAI, was killed in a vehicle accident in Bangkok, Thailand, on May 9, 1969. LTC Oakley is survived by his widow, Mrs. Katherine Arnold Oakley, and his mother, Mrs. Nancy Campbell Oakley of Route 2, Estill Springs, Coffee, Tennessee. Interment took place in the National Memorial Cemetery of the Pacific, Honolulu, Hawaii, May 16, 1969.

Mrs. Óakley's residence after May 20 will be c/o Colonel Wilfred Arnold, Jr., Quarters 1E Wheeler Drive, Fort McPherson, Ga. 30330. She has requested that donations in LTC Oakley's memory be made to the Army Aviation Association of America Scholarship Foundation, 1 Crestwood Road,

Westport, Conn.

# manthia talkaaffa

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### 35,000 HOURS

FORT WOLTERS - MAJ Eduardo Gonzales, commander of Flight A-5 at the USAPHS, accepts a Certificate of Achievement from school commandment, COL Lloyd G. Huggins (left) for the recording of 35,000 accidentfree flying hours. Flight members shown are, front row I-r: CWOs Michael E. Neufeld, Robin Hicks, Gary L. Scofield, Dale E. Garber, Theron A. Parlin, Kenneth Vigneux, and Philip L. Berg. Back row from left: CPT Glenn D. Robnett; CWO Loyal E. Jones; 1LT Wesley B. Anderson: CWOs Jack Fischer and Prince Alexander: and CPT Lendon M. Fisher. (USA photo)

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### A LOOK-SEE

CORPUS CHRISTI — Mr. Irving Brown (left), president of the Corpus Christi Chapter of the NAACP, and Mr. William Jobe (right), acting deputy director of maintenance at ARADMAC, stop for a moment during the former's visit to the Army repair depot. Shown in the rear seat are Mrs. Jim Alice Scott, member of the executive board; and Mr. Hugh Dorn, chairman of the NAACP equal employment opportunity committee. The three visitors met with COL Luther G. Jones, Jr., ARADMAC commanding officer, prior to their taking a guided tour of the U.S. Army helicopter overhaul and repair facility. (USA photo)



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### "OUTSTANDING!"

FORT WOLTERS — Captain Jose Soler Lopez (right), a member of the Spanish Army, is congratulated by COL Roy L. Bates on his graduation from the USA Primary Helicopter School in late April. CPT Lopez maintained the highest flight average in his officer class to earn the "Outstanding in Flight Achievement" award sponsored by the AAAA. The Spanish officer also received a special award for scholastic achievement. COL Bates of the Medical Field Service School at Ft. Sam Houston, Tex., was the graduation guest speaker. At the left is COL Lloyd G. Huggins, commandant of the USAPHS. (USA photo)

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Philadelphia PA 19136

### OUR GAIN!

FORT WOLTERS - In what must be considered a reverse twist, a young Canadian has crossed the border into the U.S. and has enlisted in this country's warrant officer flight training program. WOC Kenneth M. Werenko, moreover, traded his horse and the colorful garb of the Royal Canadian Mounted Police for a "chopper" and the uniform of the U.S. Army. A "musical" Mountie (bandsman, rather than a man-hunter). Werenko became "hooked" on flying, earned a commercial pilot's license, and after joining a commercial firm as a bush pilot, came to the U.S. to undertake USAPHS training. (USA photo)



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### TWO LOADS

TAY NINH — How do you get a 12-ton road grader from the Tay Ninh Base Camp to the top of Nui Ba Den Mountain?... The answer is simple — all you need is five men from the 25th Infantry Division's 65th Engineer Battalion, and one powerful CH-54 flying crane. Said one Engineer specialist, "The crane is powful enough to lift equipment weighing 12 tons, but because of the way the weight is distributed on the 'Big Cat,' we had to break it in half." After some 30 minutes of bott-loosening, the "Cat" was divided into a control cab (shown in photo) and the grader blade (second lift). (USA photo)

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### TOPS IN AMOC

FORT EUSTIS — COL Garrison J. Boyle, III, left, Director of the Aircraft Maintenance Training Detachment, U.S. Army Transportation School, presents an Army Aviation Ass'n of America (AAAA) Certificate of Achievement to Chief Warrant Officer (W-2) Robert S. Hankins, the Distinguished Graduate of Aircraft Maintenance Officers Class 12-69. COL Boyle was guest speaker at the graduation ceremonies held at Fort Eustis. Sponsored by the David E. Condon Chapter of AAAA, the Certificate Award program is now in its third year. (USA photo)



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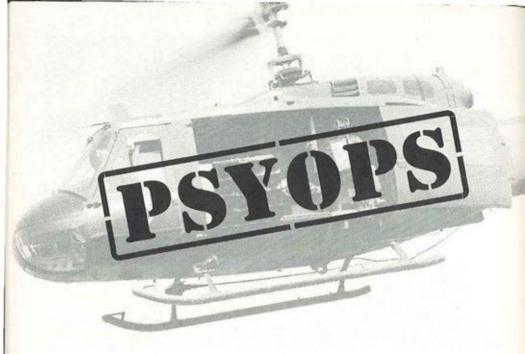
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A NEW weapon has been added to those employed by the 1st Air Cavalry Division during a firefight — Psychological Operations.

Under recently initiated operations, the enemy is not only faced with the awesome Cavalry firepower, but he must cope with attacks upon his sense of security, purpose, and well-being. Oftentimes, this attack is coordinated to take place while the enemy is still being ripped and pounded by ground fire, artillery, and aerial rocket artillery. At the latest, it occurs immediately after he is beaten and while he is still retreating.

### Assigned to brigades

Each of the division's brigades is now equipped with a 1,000-watt loudspeaker, a two-man psychological operations (PSY-OPS) team, and a stand-by helicopter in addition to an arsenal of leaflets.

Reaction time from the moment contact is made to the time the team is over the area is minimal, usually 10 minutes or less. Once there, the team evaluates the situation, selects a tape recorded message for the loudspeaker, and drops thousands of safe-conduct and Chieu Hoi leaflets.

Is the method effective? "Yes," said Sergeant Howard B. Patrick, a member of the 2nd Brigade's PSYOPS team. "When we fly over and amounce that they lost a specific number of men in a previous battle, address them by the supposedly secret designation for their unit, and warn them that they are going to get beaten again — it definitely undermines their morale."

The second member of the PSYOPS team, who comes from the 6th PSYOPS Battalion, is specialist Five Clarence V. Spawr.

He explained, "We get up there over Charlie and either play a pre-recorded tape, which has been pre-tested by my unit's Propaganda Development Board, or get an interpreter to announce the message if we have no tape to cover the situation. Appeals made may be to the individual enemy's emotions, logic, or drive to survive. If we have discovered a large rice cache, we tell him we have taken his food and ask him what he

### **PSYOPS**

(Continued from Page 46)

is going to do now. Since we know that their doctors and medical support are very poor, sometimes we tell him so and let him know that he could have the best medical care if he will Chieu Hoi.

"Another avenue of attack is through his love for his family. If the unit is VC or mixed with VC, we tell him that his family misses him and he can be reunited with them if he will rally. To the NVA we cannot offer repatriation immediately with their families—so we ask them if they want to die here, away from their families and the place of their hirth. (In their religion it is important to be buried in the place where they were born.) Then we tell them that if they come over to our side we will treat them well and return them to their families when the war is over."

### Some ground fire

In an attempt to render the broadcasts inaudible, enemy leaders often fire at the helicopters with anything from a rifle to a .50caliber machinegun. "We have taken some ground fire from them," said SGT Patrick, "and we have been hit by 50's before — but not very often.



A PSYOPS team from the 1st Cav Div prepares for takeoff on a leaflet-drop mission. An appeal to enemy troops to surrender will be broadcast over the loudspeakers (at left) while Chieu Hoi (free pass) tickets are dropped.



WO1 Merlin E. Mabry (left) and WO1 John W. Hinckley of Company C, 229th Aviation Battalion, pick up a loudspeaker assembly which they will mount in their bird for a Psychological Operations (PSYOPS) mission.

"Since we usually fly at over 1,000 feet (where we can best be heard) it is difficult for them to hit us in the air. At night we can fly up to 2,500 feet and still be heard. With the 1,000-watt speakers, at that altitude, it is heard at a normal conversational tone on the ground. Psychologically, the broadcasts are probably most effective at night. For one thing they can't tell where it's coming from.

### Effectiveness measured

"Determining effectiveness in terms of the number of Hoi Chanhs responding to each individual broadcast is probably the most difficult thing in our position. Usually the Hoi Chanh turns himself in to a field unit and we never see him.

"Sometimes we get the word that he has come over to the government's side because of a broadcast he heard on a certain date when he was in an area where we worked that day — but this doesn't happen very often," said SP5 Spawr.

"The way we find out how well it works is by the total number of Hoi Chanhs that come in. Last year, there were over 30,000 and this year will probably end with an even higher number because now we are hitting him when he is most vulnerable — when he is right in the middle of battle."

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## Snake with nine lives

The HueyCobra can take it as well as dish it out. Its crew is protected by 270 pounds of boron carbide armor-plate - and additional armor panels are wrapped around the compressor section and fuel controls of the Lycoming T53-L-13 engine.

Even so, it's not that unusual for an armor piercing round to find its way into our rugged gas turbine. Most times, however, the HueyCobra goes right on flying, bringing its two man crew back to base to fly and strike again.

Enemy ammo in the engine . . . that's an ingestion problem that is a bit more than our designers bargained for. But what a test, what a testimonial for reliability — Avco Lycoming gas turbine reliability.

The HueyCobra can take it, be-

cause the engine can.

And damaged T53's can be back on the job within hours in most cases - because they are so quick and easy to repair. Modular design, you know.

So when we sing the praises of the snake and its power plant, we never speak with forked tongue.

